

Parallel Session on Resilient Global Industrial and Supply Chains

【Basic Information】

Moderators:

Sections of Keynote speeches and Panel Discussion 1:

Mabel Lu Miao	Co-founder and Secretary General, Center for China and Globalization (CCG); Founder and Secretary General of Global Young Leaders Dialogue (GYLD) Program
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Panel Discussion 2:

Mike Liu	Vice President and Senior Fellow of CCG; Former Managing Director of DXC Technology Greater China
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Opening Address:

Henry Huiyao Wang	President of CCG, Former Counselor to the State Council of China
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Keynote Speeches:

Yi Xiaozhun	Former Vice Minister of the Ministry of Commerce of China
Jiang Yaoping	Former Vice Minister of the Ministry of Commerce of China
Zhang Yong	Executive Vice President, China COSCO SHIPPING Corporation Limited
Arancha González	Dean of the Paris School of International Affairs at Sciences Po; Former Minister of Foreign Affairs, European Union and Cooperation of Spain
Sanda Ojiambo	Assistant Secretary-General and CEO of the United Nations Global Compact (UNGC)
Amakobe Sande	UNICEF Representative to China

CCG Report Release:

Zheng Jinlian

Vice President and Director of Research, CCG

Panel Discussion 1:

David Blair

Chief Economist of Alliance of Global Talent Organizations (AGTO)

Harvey Dzodin

Senior Fellow at CCG, Former Vice President of the American Broadcasting Corporation (ABC)

Andreas Matthä

CEO, Austrian Federal Railways

Vandita Pant

Chief Commercial Officer, BHP

Jonathan Woetzel

Director of McKinsey Global Institute, Senior Partner at McKinsey

UNGC Report Release:

Liu Meng

Head, China Liaison Office, UNGC

Alex Sun

Chief Sustainability Officer & GM of Carbon Management Business, Envision Group

Panel Discussion 2:

Victor Fung

Group Chairman, Fung Group

He Weiwen

Senior Fellow at CCG, Co-Director of the China-US-EU Study Center at the China Association of International Trade (CAIT), Vice Chairman of the Global Alliance of SMEs (GASME)

Ole Lund Hansen

Chief, Global Operations, UNGC

Ni Jun

Chief Manufacturing Officer, Co-President of Engineering Manufacturing and R&D System, Contemporary Amperex Technology (CATL);
Dean of Global Institute of Future Technology, Shanghai Jiao Tong University

Zhai Jingli

Deputy CEO, Sinar Mas-APP China; Vice Chairman, China Federation of Overseas Chinese Entrepreneurs

【Brief Introduction】

On the afternoon of November 6, 2023, the Parallel Session on Resilient Global Industrial and Supply Chains of the 6th Hongqiao International Economic Forum (HQF), co-hosted by the Ministry of Commerce of China and UNGC, and jointly organized by the China International Import Expo Bureau and CCG, was held at the National Exhibition and Convention Center (Shanghai). The parallel session consisted of opening address, keynote speeches, two panel discussions, and two report release sections. It deeply focused on the significance of global industrial and supply chains in economic globalization. The topics covered the new trends and characteristics of global industrial and supply chains and their influencing factors, the stable and resilient industrial and supply chain system, and China's economic development.



第六届虹桥国际经济论坛
THE SIXTH HONGQIAO INTERNATIONAL ECONOMIC FORUM (HQF)

提升全球产业链供应链韧性分论坛

Parallel Session on Resilient Global Industrial and Supply Chains

主办单位：商务部
Hosted by: Ministry of Commerce of the People's Republic of China
承办单位：中国国际进口博览会
Organized by: China International Import Expo Bureau

联合国全球契约组织
United Nations Global Compact
全球化智库 (CCG)
Center for China and Globalization (CCG)

2023年11月6日
November 6th, 2023

中国·上海
Shanghai, China



【Opening Address】



Henry Huiyao Wang, President of CCG and Former Counselor to the State Council of China, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and made the opening address

Henry Huiyao Wang, President of CCG and Former Counselor to the State Council of China, expressed that the turbulent global situation has led to a trend of regionalization and fragmentation in global industrial and supply chains, with an increasing trend towards “shortening” the global supply chain. However, China, positioned at the center of the value chain and supply chain, continues to be favored by multinational companies. The China International Import Expo (CIIE) serves as another platform to provide public goods for the world. In the future, events like CIIE will not only be a strong support for China but also have the potential to become a global procurement platform, promoting the stability of the upgraded industrial chain.

【Keynote Speeches】

Yi Xiaozhun, Former Vice Minister of the Ministry of Commerce of China, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and delivered a speech

Yi Xiaozhun, Former Vice Minister of the Ministry of Commerce of China, reviewed the robust development of economic globalization since the end of the Cold War and the accompanying global supply chain, which brought about three decades of high growth, low inflation, and the gradual decline of economic globalization since the 2008 financial crisis. Regarding the current international situation, he quoted the viewpoint expressed by Chinese Premier Li Qiang during discussions with German business leaders earlier in the year, “Risk prevention and cooperation are not opposites. Failure to cooperate is the biggest risk, and failure to develop is the biggest insecurity.” In the face of the risk of a global economic downturn, he called on major powers to abandon the zero-sum thinking, return to multilateral cooperation under the framework of the World Trade Organization (WTO), and jointly uphold an open, stable, and resilient global supply chain.



Jiang Yaoping, Former Vice Minister of the Ministry of Commerce of China, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and delivered a speech

Jiang Yaoping, Former Vice Minister of the Ministry of Commerce of China, elaborated on the enhancement of global industrial and supply chain resilience in the context of digital trade. Digital trade brings disruptive innovations to various sectors through digital technologies and services, manifested in such three transformations as turning the “impossible” into “possible”, converting “non-tradable” services into “tradable”, and transitioning from “traditional supply chains” to “digital and flexible supply chains”. Additionally, he shared three recommendations for accelerating the development of digital trade: insisting on innovation-driven development, adhering to opening-up, and sticking to win-win cooperation.



Zhang Yong, Executive Vice President of China COSCO SHIPPING Corporation Limited, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and delivered a speech

Zhang Yong, Executive Vice President of China COSCO SHIPPING Corporation Limited, stated that as Chinese President Xi Jinping pointed out at the Third Belt and Road Forum for International Cooperation, actively promoting the integration of “Silk Road Shipping” port, shipping and trade is to accelerate the construction of the BRI (Belt and Road Initiative) multidimensional interconnection network, and to promote the construction of an all-round new type of port, shipping and trade ecosystem. To achieve this goal, China COSCO SHIPPING Corporation Limited is aiming to become a world-class shipping technology enterprise, focusing on two new tracks of green and low-carbon development, and digital intelligence. The company is working towards the strategic goals of resilient shipping, green shipping, low-carbon shipping, intelligent shipping, and inclusive shipping, striving to build a model for the integrated development of “Silk Road Shipping” port, shipping and trade.



Arancha González, Dean of the Paris School of International Affairs at Sciences Po and Former Minister of Foreign Affairs, European Union and Cooperation of Spain, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and delivered a speech

Arancha González, Dean of the Paris School of International Affairs at Sciences Po and Former Minister of Foreign Affairs, European Union and Cooperation of Spain, emphasized the critical role of sustainability, security, and services trade in international trade. Properly managing these three areas and shaping the global value chain will bring about economic growth and new employment opportunities. The first is sustainability. Countries and enterprises aim to maintain a competitive advantage in the future. The second is security. New risks will always emerge, requiring better learning, management, and response to both new and traditional risks. The third is services trade, which represents one of the few growth points in current international trade. Many small businesses in small economies hope to leverage services trade to participate in the global economy.



Sanda Ojiambo, Assistant Secretary-General and CEO of UNGC, attended via video the Parallel Session on Resilient Global Industrial and Supply Chains and delivered a speech

Sanda Ojiambo, Assistant Secretary-General and CEO of UNGC, stated that the current global situation is not optimistic, and resilient green supply chains are key solutions. Innovation, along with regional and global partnerships, is crucial for building more sustainable and resilient supply chains. UNGC has recently launched the Forward Faster initiative, focusing on five key areas where businesses can accelerate sustainable development: gender equality, climate action, living wage, water resilience, and sustainable finance & investment. Participating companies will publicly commit to these areas and track the implementation of their goals.



Amakobe Sande, UNICEF Representative to China, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and delivered a speech

Amakobe Sande, UNICEF Representative to China, emphasized the critical importance of supply chains for UNICEF's work. UNICEF's supply chains should be agile, flexible, sustainable and, most importantly, resilient. UNICEF has strengthened collaboration with suppliers, transporters, and various national governments to enhance the prediction, planning, and deployment capabilities of domestic logistics in host countries. Together, they have developed a tool — the UNICEF Supply Chain Maturity Model. As a significant partner, China can make a greater contribution to strengthening local production in Africa, helping establish larger-scale high-quality material supply centers in Africa.

【CCG Report Release】



Zheng Jinlian, Vice President and Director of Research of CCG, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and released the *Talent, Innovation and Resilience of Industrial Chains Report 2023*.



The report analyzes and compares the industrial chain resilience of 38 major countries, including China, across such five dimensions as talent capital, innovation resources, overall industry situation, manufacturing performance, and enterprise vitality. The report aims to provide a reference for collectively constructing a global industrial chain system that is safe, stable, smooth and efficient, open and inclusive, and mutually beneficial and win-win.

【Panel Discussion 1】



David Blair, Chief Economist of AGTO,
attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in panel discussion

David Blair, Chief Economist of AGTO, stated that the infrastructure provided by China's policies such as the BRI is of extraordinary significance for enhancing the resilience of any supply chain. He proposed six viewpoints: First, building resilience means leaving room, not just focusing on short-term economic efficiency. Second, almost every industry in the United States faces concentration and monopolies, exacerbating inequality. Third, the supply chain system is subject to political factors such as "national security". Fourth, the U.S. dollar, as the center of the financial system, has been weaponized. Fifth, real wages in the United States have stagnated or even declined. Sixth, China's robust domestic supply chains can address monopolies, creating a more resilient and fair supply chain system.



Harvey Dzodin, Senior Fellow at CCG and Former Vice President of ABC, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in panel discussion

Harvey Dzodin, Senior Fellow at CCG and Former Vice President of ABC, noted that the BRI has brought tremendous changes to the global supply chain. The digital economy, through technologies such as data sharing and cloud computing, introduces new business models that enhance the production, design, and distribution of entire products and services, reduce errors, mitigate the risks faced by the global supply chain, and facilitate coordination among various parties involved at different stages. China leads the world in technological capabilities in this regard, and there is hope for increased collaboration in the future.



Andreas Matthä, CEO of Austrian Federal Railways, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in panel discussion

Andreas Matthä, CEO of Austrian Federal Railways, expressed that the Austrian Federal Railways operates in 18 European countries and attaches great importance to the development of logistics chains in BRI countries. Railways have no borders, but connect the world. It is essential to communicate friendly with all parties, maintain equal cooperation, and jointly build a safe and efficient supply chain to promote prosperity. The China-Europe Railway Express has deepened trade connections between China and Europe, providing an effective and environmentally friendly logistics solution, and playing a role in promoting carbon neutrality and economic development. In addition, countries should focus on digitization, play a guiding role, and maintain the stability of industrial and supply chains.



Vandita Pant, Chief Commercial Officer of BHP, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in panel discussion

Vandita Pant, Chief Commercial Officer of BHP, suggested four points in the current context of complex challenges the world — especially suppliers — is facing. The first is to deepen supply chain cooperation rather than withdraw from the global supply chain. Only by deepening cooperation with customers and suppliers can the resilience of the supply chain be continuously strengthened. The second is to increase the transparency of the supply chain. Implementing detailed traceability mechanisms helps prevent risks and assess carbon emissions on the value chain and their impact on biodiversity. The third is to establish clear standards, such as ESG standards and carbon reduction standards, so as to provide impetus for promoting supply chain transformation. The fourth is to adhere to unified principles. A sound market mechanism and price transparency are the cornerstones of a resilient supply chain.



Jonathan Woetzel, Director of McKinsey Global Institute and Senior Partner at McKinsey, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in panel discussion

Jonathan Woetzel, Director of McKinsey Global Institute and Senior Partner at McKinsey, said that the view that “globalization is dead” is exaggerated. Despite facing difficult challenges, globalization should still be advocated. Firstly, there is the technological aspect. With the development of container transportation, transportation costs are getting lower, and distances are getting longer. Secondly, digitization allows different work to be done in different places, leading to outsourced services trade. Some emerging markets, such as Asia, as demand or production centers, will collaborate more with Europe and achieve cooperation and globalization through trade.

【UNGC Report Release】



Liu Meng, Head of China Liaison Office, UNGC, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in UNGC report release



Alex Sun, Chief Sustainability Officer & GM of Carbon Management Business, Envision Group attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in UNGC report release



UNGC released the *Implementing Global Development Initiative to Accelerate the SDGs: A Whitepaper on Electric Vehicle Battery Carbon Footprint and Low-Carbon Circular Development*, one of the GDI for SDG project series reports. This report focuses on multiple stakeholders and their actions throughout the entire value chain of the new energy power battery industry. It explores the recycling, reuse, and disposal of power batteries throughout their life cycle, providing references for enterprises and stakeholders through case studies to further advance the low-carbon circular economy. Liu Meng, Head of China Liaison Office of UNGC, and Alex Sun, Chief Sustainability Officer & GM of Carbon Management Business of Envision Group, jointly released the report.

【Panel Discussion 2】

Victor Fung, Group Chairman of Fung Group,
attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in panel discussion

Victor Fung, Group Chairman of Fung Group, stated that the tragic supply chain disruptions of the past three years have been unprecedented. Global trade is divided into essential and non-essential goods. Firstly, influenced by global geopolitical factors, essential goods are increasingly subject to political intervention. To balance inflation, non-essential goods need to be pushed to a higher degree of globalization. Secondly, global supply chains are becoming more fragmented. From a business perspective, the above situation will bring many opportunities, such as reconstructing fragmented supply chains to form brand-new ones that are aligned with sustainable development goals.



He Weiwen, Senior Fellow at CCG, Co-Director of the China-US-EU Study Center at CAIT, and Vice Chairman of GASME, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in panel discussion

He Weiwen, Senior Fellow at CCG, Co-Director of the China-US-EU Study Center at CAIT, and Vice Chairman of GASME, noted that there is a partial trend of global supply chain relocation. Local economics and geopolitical fragmentation is a concern. To enhance the resilience of the supply chain, three measures should be taken: First, it is necessary to adhere to a multilateral system, reduce barriers, and oppose decoupling. Second, China should expand its openness and firmly open up to the world. Third, practical actions should be taken, and specific channels include increasing local cooperation, industry cooperation, and business cooperation.



Ole Lund Hansen, Chief of Global Operations of UNGC, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in panel discussion

Ole Lund Hansen, Chief of Global Operations of UNGC, expressed that UNGC collaborates with many global companies to promote the construction of a more inclusive, responsible, and sustainable supply chain management system. It helps companies translate their commitments in biodiversity and climate change into practical strategies. Supply chain interruptions will seriously hinder the achievement of SDGs. We must, without sacrificing nature, truly promote growth, boost employment, and ensure that those forgotten can benefit from global trade and the globalization process.



Ni Jun, Chief Manufacturing Officer and Co-President of Engineering Manufacturing and R&D System of CATL, Dean of Global Institute of Future Technology of Shanghai Jiao Tong University, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in panel discussion

Ni Jun, Chief Manufacturing Officer and Co-President of Engineering Manufacturing and R&D System of CATL, Dean of Global Institute of Future Technology of Shanghai Jiao Tong University, stated that CATL has contributed to the global replacement of traditional fossil fuels by engaging in new energy transition, and helped increase the resilience of the supply chain through technological innovation in such three aspects as leading technologies, excellent operations, and exceeding customer expectations in services. In the future, alignment with international standards and empowering small and medium-sized enterprises through technological innovation should be emphasized.



Zhai Jingli, Deputy CEO of Sinar Mas-APP China and Vice Chairman of China Federation of Overseas Chinese Entrepreneurs, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and participated in panel discussion

Zhai Jingli, Deputy CEO of Sinar Mas-APP China and Vice Chairman of China Federation of Overseas Chinese Entrepreneurs, noted that China has always played an important role as a core part of the world's industrial and supply chains. First, China has a very complete and mature industrial structure, with obvious scale advantages. Second, China has strategic thinking and actively promotes the deep integration of digital technologies with the global industrial chain. Third, China further strengthens high-level opening-up to consolidate global value chain cooperation. The BRI is an excellent example. China should give full play to its geographical advantages, and take the lead in leveraging global supply chain cooperation through production capacity cooperation projects with BRI countries.



Mabel Lu Miao, Co-founder and Secretary General of CCG and Founder and Secretary General of GYLD Program, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and moderated keynote speeches and panel discussion 1



Mike Liu, Vice President and Senior Fellow of CCG; Former Managing Director of DXC Technology Greater China, attended the Parallel Session on Resilient Global Industrial and Supply Chains in Shanghai and moderated panel discussion 2