

## The Road to Growth: Exploring New Engines for US Businesses in China(Closed-Door Roundtable)

### 【Basic Information】

#### Moderator:

Noah Fraser

US-China Business Council, Senior Vice President

#### Moderator Opening:

Noah Fraser

US-China Business Council, Senior Vice President

#### Government Remarks:

Shou Ziqi

Vice Chairman of the CPPCC Shanghai Committee, Chairman of Shanghai Federation of Industry and Commerce

#### Sharing Session by US Companies:

Poh-Yian Koh

President of FedEx China

Yin Xiaolong

General Manager of Visa Mainland China

Erik Lindhjem

Emerson, President of Asia Pacific

Kyle Tattle

President of MSD China and Senior Vice President of MSD

Chen Xiaojing

Senior Vice President of Corporate Affairs & Government Relations, Lilly China

Güldem Berkman

Vice President and General Manager of Amgen China

Jeff Zhu

Cabot, Executive Vice President and President, Carbon & Silica Technologies, Battery Materials and Asia Pacific Region

Henry Ding

President of 3M China

### Government Remarks:



Ling Ji

Vice Minister and Deputy China International Trade Representative,  
Ministry of Commerce

### Closing Remarks:



Sean Stein

US-China Business Council, President

## [Brief Introduction]

On November 6, 2025, the session of The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable) of the 8th Hongqiao International Economic Forum (HQF), hosted by US-China Business Council, HQF Secretariat and Shanghai Municipal Commission of Commerce, was held at Conference room C003, Office building C, National Exhibition and Convention Center (Shanghai).

This roundtable consisted of five parts, including moderator opening, government remarks, sharing session by US companies and closing remarks.





Noah Fraser, Senior Vice President of US-China Business Council, attended The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable)



Shou Ziqi, Vice Chairman of the CPPCC Shanghai Committee, Chairman of Shanghai Federation of Industry and Commerce, addressed The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable)



Poh-Yian Koh, President of FedEx China,  
attended The Road to Growth: Exploring New Engines for US Businesses  
in China (Closed-Door Roundtable) and participated in the Sharing Session



Yin Xiaolong, General Manager of Visa Mainland China,  
attended The Road to Growth: Exploring New Engines for US Businesses in China  
(Closed-Door Roundtable) and participated in the Sharing Session



Erik Lindhjem, President of Asia Pacific, Emerson, attended The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable) and participated in the Sharing Session



Kyle Tattle, President of MSD China and Senior Vice President of MSD, attended The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable) and participated in the Sharing Session



Chen Xiaojing, Senior Vice President of Corporate Affairs & Government Relations, Lilly China, attended The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable) and participated in the Sharing Session



Güldem Berkman, Vice President and General Manager of Amgen China, attended The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable) and participated in the Sharing Session



Jeff Zhu, Executive Vice President of Cabot and President of Carbon & Silica Technologies, Battery Materials and Asia Pacific Region, Cabot, attended The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable) and participated in the Sharing Session



Henry Ding, President of 3M China, attended The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable) and participated in the Sharing Session



Ling Ji, Vice Minister of Commerce and Deputy China International Trade Representative, addressed The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable)



Sean Stein, President of US-China Business Council, attended The Road to Growth: Exploring New Engines for US Businesses in China (Closed-Door Roundtable) and delivered the closing remarks